DHL SUPPLY CHAIN

Our Compensation Technology Journey

April 2017



DHL Supply Chain

A strategic resource to optimize your supply chain

DHL Supply Chain is part of the Deutsche Post DHL Group with a global network and an extensive logistics portfolio



1) 2015 figures; Including Corp. Center/Other/Consolidation



DHL Supply Chain – Number one global contract logistics provider

Getting you AHEAD of your competitors

- Excellent operations and innovative solutions across the supply chain
- Supply chain solutions based on industries' requirements and needs
- Network of approx. 145,000 experts in more than 50 countries and territories
- >13.4 million square meters warehouse space
- Global market leader with 7.4% market share¹⁾
- EUR **15.8bn in annual revenue** in 2015

Y industry sectors

Energy & Chemicals // Automotive Technology // Engineering & Manufacturing // Retail // Life Sciences & Healthcare // Technology // Consumer



1) Market share more than 3 times higher than No. 2; Highly fragmented market estimated at EUR 176bn; top 10 players account for about 20% of the overall market; 2) Countries with significant supply chain revenue, DPDHL is present in more than 220 countries and territories; 3) DHL Supply Chain owned or leased warehouse space



Our Compensation Technology Journey - Background

We decided to launch an RFP process for a Global Compensation Management system based on :

Business Need ...

UK & Ireland

Merit : 9,000 Bonus : 4,000 Internal system in place for merit process </

North and Latin America

Countries : 6 Merit : 8,000 Bonus : 5,500 External system in place for merit process Asia Pacific Countries : 15 Merit : 4,000 Bonus : 7,000 No systems in place

Mainland Europe, Middle East & Africa Countries : 27 Merit : 6,500 Bonus : 2,500 No systems in place



Deutsche Post DHL Group Strategy 2020



And Business Strategy		
7 Focus	7 Connect	7 Grow
We focus on providing exceptional logistics solutions	We connect across the organization	We expand in new segments
Logistics as our core	A global team	Control Leader in eCommerce related logistics
Committed to the needs of our customers and our planet	Certified specialists for everything we do	Accelerate footprint shift towards emerging markets
A family of divisions	Connected approach in operations, commercial, green solutions and shared services	Tap new market opportunities for organic expansion
to make our customers more successful.	to deliver quality leadership and service excellence.	to help our customers harness new growth opportunities.



The RFP Process

Business Requirements	Vendor Roadshows	Final Vendor Evaluation	
 Develop clear and comprehensive Business Requirements Engage IT to provide the Technical Requirements and support identification of potential vendors Engage Procurement to set up and manage the RFI and RFP processes Launch the RFI and assess vendor responses from a functional, technical and business perspective 	 Shortlist of 7 vendors Face to face roadshows of 4 to 5 hours each, to cover : Product demonstration of all business processes Company overview Initial price proposal Clear vendor evaluation criteria and scoring sheet 	 Shortlist of 3 vendors Business scenarios and data provided to vendors 1 full day with each vendor, to demonstrate DHL's own processes and data in the system Comprehensive review of price proposal Customer Reference Visits Management summary 	
February - March 2016	April - May 2016	June - July 2016	
Timeline			
DHL_		6	

Effective Vendor Evaluation

Have clear business requirements and 'pain points', which you want to see demonstrated in the system. From our experience, consider :

Managers running merit review for teams in multiple countries

Simulation and Modelling – e.g. merit budget distribution, bonus payout modelling

Merit budget setting and distribution

Ease of administration

The license model – how many modules do you need to purchase ?

Complex bonus calculations



The Business Case

Convince the business to support the investment :

- 1. Financial model can you find tangible cost savings (e.g. headcount reduction, decommissioning of existing platforms)
- 2. Governance and control of spend reduction of errors
- 3. Process Automation reduction in non-value added activity for HR and managers
- 4. Data Management and Protection remove the risks of unprotected emails and spreadsheets
- 5. Visibility and Transparency management reporting and modelling; increase employee and manager engagement
- 6. Ask your chosen vendor for support and case studies



THANK YOU FOR YOUR ATTENTION

Andrea Rae Senior Director, Global Compensation & Benefits

andrea.rae@dhl.com



DHL Supply Chain



to make your people happy

Total Compensation

- www.beqom.com/blog
- Linkedin: Ross Elmsly